7 October 1981

NOTE FOR: EO/DDA

SUBJECT: DDA Planning Mechanism

John,

- 1. Regarding the DDA Planning Mechanism. I would like to suggest that our requirement is two-fold:
 - a. A requirement to identify the environment of the future as it pertains to the Intelligence Community and a mechanism to identify within this future environment those issues (targets) which will have an impact on the Directorate.
 - b. The second tier of our planning mechanism should be at the Office level and should involve those plans the offices need to fulfill their roles. It should also include a procedure for Mr. Fitzwater to select items which he would track through a series of periodic readings with the Office Directors.

I believe we are well along with b, above. To attain a, above, I would like to suggest that Mr. Fitzwater establish a DDA Strategic Planning Board (mini-EXCOM).

- 2. This DDA Strategic Planning Board (SPB) would be chaired by Mr. Fitzwater/Mr. Hart with the Office Directors as members and yourself as the Executive Secretary. The SPB would perform the same role for the DDA as that currently being played by the EXCOM for the DCI. The SPB would identify those items of major interest within the areas of the Intelligence Community staff, the Office of the DCI, NFAC, DDO, DDS&T and would subsequently task (through the Management Staff) the office planning staffs either individually or on a team basis as appropriate to the subject for study.
- from the DCI Plans Staff, was by today and I discussed the above with him briefly and he thought it was a good idea. He felt a shortfall in our previous planning efforts was a disconnect between the DDA office level and the EXCOM level and that this SPB would readily serve as an effective interface on those items of major Agency or Community interest that affect the DDA. In addition, he mentioned that there would be an EXCOM meetong on 30 October to discuss Agency planning. A concept that will be discussed at the meeting evolves around having the NFAC analysts forecast what the world will be like in the post (Capabilities 85) time frame of 1986-1990. After the environment is identified by the

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analysts, the collectors (DDO and DDS&T) will be requested to identify their suggested means of collection within this future environemnt. The last part of the exercise will be to quantify the program needed to attain the new collection capabilities.

4. further stated that it might be appropriate for us to hold off publishing a DDA plan until after the EXCOM meeting. He seemed to think that there may be issues from this meeting which we might appropriately include in our planning mechanism.

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P.S. - is writing a quarterly report.

16 will list our part/activity as having been a thorough neview of the Capabilities 85 elveument the formulation of coornections and I meeterate the formulation of coornections and I meeterate the Pools as a presursor to the DDA Plan.

P. P. S - The Office Dmitons also formulate the Program Call neaponse which would give us a good tie-in between the Directante Polan and the Program (Budget). STAT

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